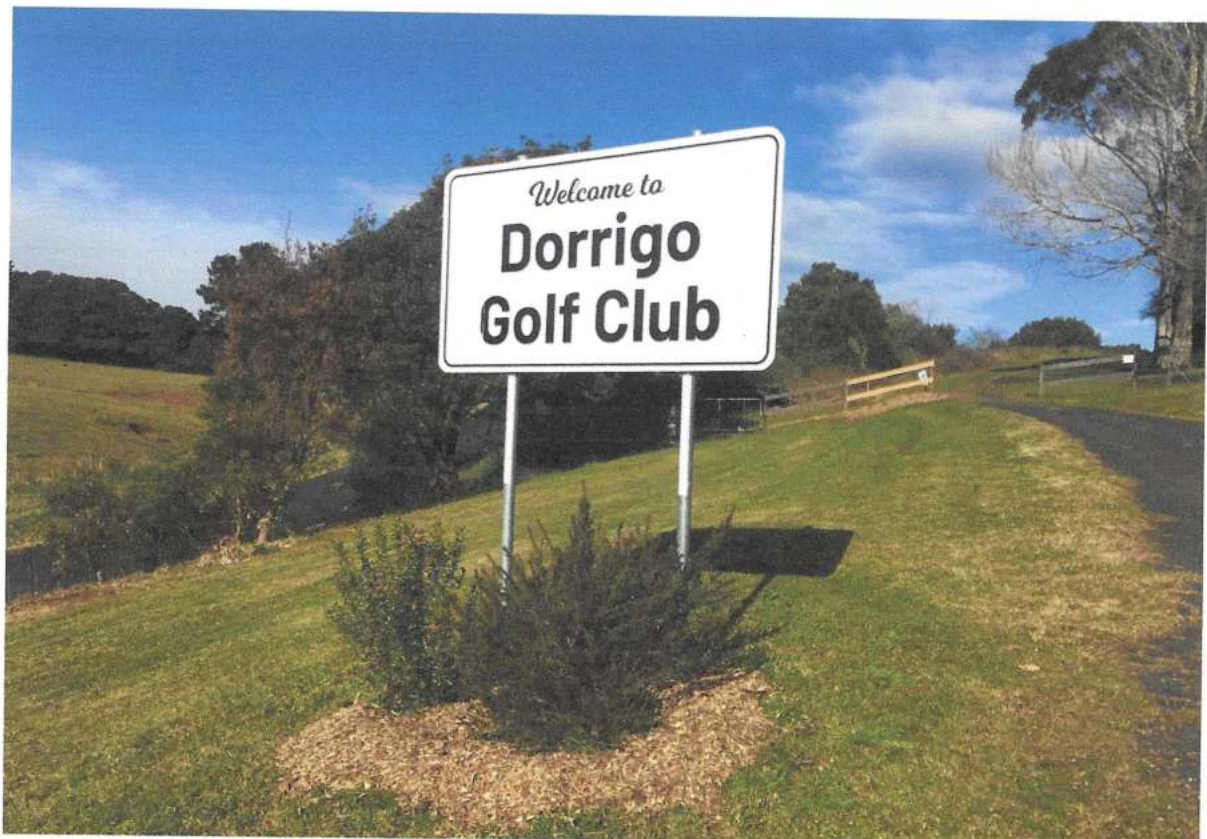


# **Annual Report**

## **2022**

### **Dorrigo Golf Club Pty Ltd**



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# Board Members

Lesley Apps	- President
Richard Harrison	- Secretary/Treasurer
Heather Menzies	- Ladies Captain
Peter Herwig	- Men's Captain
Trevor Neaves	- Board Member
Bruce Mackie	- Board Member
David Harvey	- Board Member
Julie Moore	- Board Member
Chris Newton	- Board Member

## Sub-Committees

### Course

Chris Newton  
Lesley Apps  
Peter Herwig

### Match/Rules

Bruce Mackie  
Peter Herwig  
Heather Menzies

### House

Richard Harrison  
Lesley Apps  
David Harvey

### Social

Richard Harrison  
Gordon Kovacevic



# President's Report

It gives me great pleasure to present my annual report.

Over the past year our Club has continued to prosper despite the increased COVID restrictions in 2H21, which resulted in cancelled social events, and the extensive wet season, which resulted in many cancelled golf days.

In response to member feedback and with careful consideration from our Board, the Board undertook a Clubhouse Upgrade Project, which was completed in June at a total cost of \$54,946. The objective was to improve the facilities for members and their guests and to help the Club attract more paying social activities. It's been a big improvement and the feedback has been very positive.

By far the most significant change occurred at the end of June 2022, with the retirement of our long serving greenkeeper Warren Atkins. Over the last 20 plus years Warren has toiled away far beyond any nominated work hours. His dedication to the well-being of the course, no matter the weather, is evidenced in the high regard by which he is held. The Club wishes Warren & Pat a wonderful retirement.

In May, the Club undertook a recruitment process and appointed Luke Beaumont (a Dorriggo local) as our new Greenkeeper, who will commence on 29<sup>th</sup> August. Luke will be enrolled in the Certificate III Turf Management course commencing in 2023 on the way to becoming a qualified Greenkeeper. As an interim measure, the Club employed Rohan Chiswell as temporary Greenkeeper for a period of three months. Please join me in thanking Rohan and welcoming Luke.

As with most small clubs, time volunteered, in any capacity, is critical to seeing the club thrive. I would like to thank the many volunteers who have helped during the past year. Our volunteer culture is a key strength of our Club and is vital to its on-going success.

In October, our greenkeeper and a group of volunteers remodelled the 8<sup>th</sup> green in order to improve its drainage and playability. Their efforts resulted in a much improved playing surface and are greatly appreciated. Apart from the 8<sup>th</sup> green, our course has stood up remarkably well given the prolonged wet conditions.

I would like to thank the community for bringing their bottles to the Club and helping us generate additional income from the 'Return and Earn' program.

The year ahead will see the Club rebuild its financial position, following the Clubhouse Upgrade Project, by increasing income from social events (e.g. birthday parties, weddings, etc) and hopefully playing more golf.

We will continue to seek grant funding to build the north-facing deck, upgrade the kitchen and replace the septic. Our ability to obtain grant funding is enhanced given we now have the correct 'not-for-profit' legal entity of Dorrigo Golf Club Ltd .

As a small club I feel we should be proud of our achievements in 2021/22..

It has been a pleasure to serve as your President for the past two years and I see the Club has a bright future.

I would like to thank all Board members for their contributions and on-going support.

Lesley Apps

# Finance Report

The Club made a modest profit of **\$2,395** in 21/22, which was impacted by a 14% drop in income due to COVID restrictions in Jul-Nov 21 and an extended wet season in Dec-Jun 22. Profit was also impacted by the Clubhouse Upgrade Project.

## Key Points:

	21/22	20/21	% Change
Total Income <sup>1</sup>	\$205,917	\$309,049	-34%
Expenditure <sup>2</sup>	\$160,840	\$130,924	23%
Profit <sup>3</sup>	\$2,395	\$113,941	-98%

See footnotes at the bottom of the page

- The Clubhouse Upgrade Project was completed in June 22 at a cost of **\$54,946**. The upgrade cost was expensed rather than capitalised and then depreciated as we don't pay tax (see Clubhouse Upgrade Project p11).
- Open mic and other social events generated income of \$24,116 (12% of total income) (see Social Report p12).
- Overall membership (golfing and social) declined from 153 to 117 (24%). Golfing membership declined from 106 to 97 (8%) (see Membership p14)
- There were no significant capital items purchased during 21/22
- The Club applied and received \$21,800 in grants (see Grants p13)
- The Club registered a new not-for-profit company Dorriggo Golf Club Ltd so that it can re-apply for a grant from the NSW Stronger Country Community Fund for the north-facing deck, kitchen upgrade and new septic system.

<sup>1</sup> Total Income in 20/21 included \$70,000 in donations to buy the clubhouse

<sup>2</sup> Expenditure in 21/22 was \$116,712 after adjusting for abnormals:

- Excluding \$54,946 Clubhouse Upgrade Project
- Adding back \$4,013 21/22 affiliation fee paid early in 20/21
- Adding back \$6,814 21/22 insurance early payment in 20/21

<sup>3</sup> Profit in 21/22 would have been \$46,514 excluding abnormals above

- Profit margins on food and liquor improved due to a price increase on pizzas and better margin management on liquor (e.g. quitting low margin products)

	<b>21/22</b>	<b>20/21</b>
<b>Food</b>	42%	33%
<b>Liquor</b>	62%	56%

- The Club remains debt free.
- The plan for FY22/23 shows income of \$200,000 and a profit of \$19,000 (see Plan FY22/23 on p18).

I've enjoyed my 2-year term as Secretary/Treasurer and look forward to handing these roles over at the Annual General Meeting on 17<sup>th</sup> September.

Thanks for your support.

Richard Harrison



# Captains' Report

The 21/22 golf season at Dorrigo Golf Club (DGC) was heavily disrupted by the extended wet season from December to June. In total there were **25** golf days lost due to weather (15 Thursdays & 10 Saturdays). DGC benefited from the wet conditions in that our course was often playable when others weren't. As a result, we gained four new members from Urunga and increased visitors from other clubs.

The Men's and Lady's Open Days were again a great success with full fields enjoying our beautiful course and friendly hospitality. It was great to welcome golfers from surrounding clubs, many of whom come to these events every year and see it as a highlight. Unfortunately the second Ladies Open Day planned for May was washed out and rescheduled for July. To all the volunteers, who contribute to the success of these events – thank you.

Sponsorship of golf events by members and local businesses is an important part of golf at DGC and is greatly appreciated, thank you. Organizing the sponsorship is a key activity and the flexibility shown by our sponsors to fixture changes helps make the task easier.

It's great to see the ladies playing regularly and often winning the mixed competitions. We look forward to more ladies joining our friendly club and making them feel welcome (only 20% of our golfing members are female).

Unfortunately the inter-club Pennant competition normally held in March/April was abandoned due to the weather and water-logged courses.

Visiting social clubs provide a very welcome contribution to our income. We have eight social clubs that visit each year and enjoy our marvellous course and hospitality (i.e. huge BBQ T-bones & salad). To the volunteers who help run these events, thank you.

We would like to thank John Rowe for his many hours of voluntary work to ensure that all carts clean and in good working order.

We would like to encourage members to play more golf before the next wet season, which hopefully will be shorter.

We have greatly enjoyed being the Captains for 21/22 and thank members for their support.

Heather Menzies – Ladies Captain

Peter Herwig – Men's Captain



## Club Champions for 21/22

	Gross	Nett
A Grade	Scott Connell	Stuart Moore
B Grade	Trent Statham	Jim Fahey
C Grade	Grant Kerr	Peter Smith
Ladies Division 1	Tammy Sheridan	Mary Ann Perry
Ladies Division 2	Pam Robison	Oonah Harvey

## Men's Open Day – Oct 21 – 47 Players

	A Grade	B Grade	C Grade
Gross	Tim Murray 67	Graeme Mallett 84	Bill Fahey 80
Gross – Runner-up	Steve McNeil 78	Guy Dickinson 84	Peter Smith 91
Nett	Gordon Jurottee 62	Chris Newton 68	Grant James 66
Nett - Runner-up	Terry Smith 65	Jim Fahey 68	David Harvey 68

## Ladies Open Day – Nov 21 – 60 Players - Stableford

Division 1 0-22 Hcp	Division 2 23-29 Hcp	Division 3 30-45 Hcp
Ashlee Mackie 36 (Dorr)	Talia Donovan 36 (Bow)	Jennifer Maxwell 33 (Dor)
Denise Palluch 35 (Nam)	Teresa Beswick 32 (Sawt)	Kay Saye 32 (Uru)
Eliza McNally 34 (Bow)	Anna Keys 32 (Arm)	Oonah Harvey 30 (Dor)
Tiffany Paul 33 (Coffs)	Rhonda McCauliff 32 (Mat)	Pat Innes 30 (Dor)

# Course Report

Thanks to Warren Atkins for presenting the course in great condition each week despite the often difficult weather conditions. His consistent effort and attention to detail, meant that the Club continues to attract more members and visitors, which underpins the Club's reputation and success.

Warren Atkins, Scott Connell, Simon Beaumont, Marc Harris and a group of other volunteers rebuilt and reshaped the 8<sup>th</sup> green over three days in October 21 in order to improve its drainage and playability. Previously, this green quickly became unplayable if it started raining. Their timing was perfect ahead of what became a prolonged wet season. Thanks for a great job guys. Also thanks to Sheridan's Hard Rock Quarry, who kindly donated the gravel needed for the job.

The Bielsdown River running adjacent to our course is a key feature of the landscape. Thanks to the Tuesday morning volunteers (Mal Taylor, Steve Pitkin, Chris Newton and others), who put in a big effort to clear privet along the river bank on the 7<sup>th</sup> fairway, we can now actually see and admire the river. It also opened up more opportunities for trout fishing. Well done guys!

Thanks to members for their feedback and support.

Lesley Apps

On behalf of the Course Sub-committee.

# Clubhouse Upgrade Project

The Clubhouse is a major asset to the Club and the community.

The membership survey conducted in June 2021 showed that 55% of members rated the facilities as very poor.

The Board spent **\$54,946** versus a plan of \$19,000 in 20/21 to upgrade the clubhouse facilities. The original scope was expanded to include the following:

- New Bar
- Toilet privacy panels
- Roller shutter with remote control
- Front door replacement
- New sink
- New front of house PA

## Dorrigo GC - Clubhouse Upgrade Expenditure

Item	Cost (inc GST)	Contractor
Light Dimmers & power for the roller shutter	\$ 654	Wantmore Electrical
EV Evolve 50 PA speakers x 2	\$ 4,058	DJ City
Front door replacement	\$ 1,405	Logan Thomas
Concrete floor grinding	\$ 2,530	Stocks & Hogan
Replace the carpets with carpet tiles. Replaces the white tiles with non-slip vinyl	\$ 15,970	Carpet Court
Roller Shutter to replace iron bar gates on front sliding door	\$ 2,009	Blindmac
Painting - Exterior	\$ 10,700	Phill Sheather
Install "Crimsafe" type screens to replace iron bars on windows	\$ 3,400	Ben Neaves
Ladies Toilet Partition	\$ 1,320	Rob Veal
Mens Toilet Partition	\$ 1,320	Rob Veal
New stanless steel bench & sink	\$ 3,190	Allied Stainless - Coffs
New Bar - Formply carcasses	\$ 2,874	Sawtell Kitchens quote
Timber benchtop & front panel - spotted gum	\$ 10,320	Rob Veal quote
Relocate & secure power points the bar & glass washer	\$ 1,301	Travis Way
<b>Total (inc GST)</b>	<b>\$ 61,051</b>	
<b>Total (excl GST)</b>	<b>\$ 54,946</b>	

# Social Report

The number of social events held was reduced in FY 21/22 mainly due to COVID restrictions in the period July-Dec 21.

Number of Social Events Held	FY 21/22	FY 20/21	Change
			%
Open Mic	23	35	-34%
Other Social Events	4	8	-50%

Social events income was \$24,112, which represents 12% of total income in FY21/22 (i.e. \$24,116 / \$205,917).

## Social Events Income - FY 21/22

Date	Event	FY 21/22	FY 20/21	Change %
	Thursday Night Open Mic	\$ 19,942	\$ 29,330	-32%
10/12/2022	Morgan Tucker & Wild Thyme	\$ 1,517		
19/03/2022	Morgan Tucker, CJ Shaw & RoB Imeson	\$ 1,609		
21/05/2022	Jason Lowe & Tilly O'Brien	\$ 657		
29/05/2022	Deebee Bishop & Snez	\$ 391		
	Sub-total	\$ 4,174	\$ 12,065	-65%
	<b>Total</b>	<b>\$ 24,116</b>	<b>\$ 41,395</b>	<b>-42%</b>

Social events were only made possible by the tireless effort and generosity of the many volunteers – **thankyou**.



# Grants

## Successful Grant Applications

Fund	Amount Received	Date Received (MM/YY)	Comment
Golf NSW - Club Support	\$5,000	Sep-21	Reimbursement of legal costs associated with RSL deamalgamation
NSW Gov't Covid 19 Support	\$7,500	Sep-21	
NSW Small Business Support Program	\$3,000	Mar-22	
Live Music Australia	\$6,300	May-22	Used for new sound & lighting equipment
<b>Total Grants Received</b>	<b>\$21,800</b>		

## Unsuccessful Applications

NSW Gov't Stronger Country Communities - Round 4	\$253,000	Feb-21	Rejected due to our legal structure (DGC Pty Ltd) being inconsistent with a not-for-profit organisation. Need to change to DGC Ltd & re-apply in round 5
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In September 2022, the Club plans to apply for a grant from the NSW Gov't Stronger Country Communities Fund Round 5 to cover the north-facing deck, kitchen and septic upgrade.

# Membership

Golfing membership declined overall by 8% (9 members) in FY 21/22.

Total membership (golf & social) declined by 24%.

## Dorrigo Golf Club Membership Summary

Category	2021	2022	% Change
Unlimited Golf	12	18	50%
Limited Golf	84	77	-8%
Social Golf	7	2	-71%
Junior Golf	3	0	-100%
<b>Sub-total - Golfing Membership</b>	<b>106</b>	<b>97</b>	<b>-8%</b>
 Social Membership	 47	 20	 -57%
 <b>Total</b>	 <b>153</b>	 <b>117</b>	 <b>-24%</b>

## Vale

Merv Darke – 21<sup>st</sup> March 2022

Jenny Dalton – 13<sup>th</sup> May 2022.

Our sympathies go to Monica Darke and Ken Dalton.

# Profit & Loss Statement

## Profit and Loss Statement

Accrual mode

01 Jul 2021 - 30 Jun 2022

	FY 21/22	FY 20/21	Change %	Notes
<b>Income</b>				
Liquor Sales	56,395	91,712	-38%	Impacted by 25 golf days lost due to wet weather Impacted by 19 Open Mics foregone due to COVID in 2H21 & Clubhouse Renovations in
Food Sales	22,174	31,156	-29%	Jan
Green Fees Competition	28,528	43,078	-34%	Impacted by 25 golf days lost due to wet weather
Green Fees Social	18,371	17,932	2%	
Cart Hire	15,640	13,891	13%	
Membership	17,997	19,953	-10%	
Sponsorship	3,918	908	332%	
Affiliation Fees	3,258	1,630	100%	
Club House Hire	70	727	-90%	
Golf Balls Tees Gloves	870	258	238%	
Social Events	2,781	5,860	-52%	
Sundries	0	2,245	-100%	
	<b>170,002</b>	<b>229,349</b>	<b>-26%</b>	
<b>Less Cost of Sales</b>				
Opening Stock	6,244	2,503		
Liquor Purchases	21,112	39,560	-47%	
Food Purchases - GST	1,926	5,531	-65%	
Food Purchases - GST Free	10,880	15,502	-30%	
Social Events	2,240	3,359	-33%	
Golf Merchandise	3,593	1,789	101%	
Opening Cash On Hand	476	689		
Closing Cash on Hand	-476	-476		
Closing Stock	-5,177	-6,244		
	<b>40,818</b>	<b>62,212</b>	<b>-34%</b>	
<b>Gross Profit</b>	<b>129,175</b>	<b>167,137</b>	<b>-23%</b>	
<b>Expenses</b>	<b>FY 21/22</b>	<b>FY 20/21</b>	<b>Change %</b>	
Accounting	2,833	1,262	124%	
Advertising & Marketing	790	405	95%	
Affiliation Fees	476	8,973	-95%	Paid \$4,013 in FY20/21 for FY21/22
Bank Fees	1,011	1,339	-24%	
Cleaning	252	201	25%	
Cart Maintenance	3,701	5,674	-35%	
Competition prizes	1,650	2,081	-21%	
Computer Expenses	1,038	3,333	-69%	
Clubhouse Upgrade	54,505	4,344	1155%	Painting, carpet, bar, vinyl, removed bars
Electricity	3,055	3,558	-14%	
Fire Extinguisher Maintenance	467	0		
Fuel and Oil	7,423	4,702	56%	
Gas Expenses	81	62	31%	
Maintenance - Course	9,119	7,721	18%	Rebuilt 8th green
Maintenance - Clubhouse	620	3,799	-84%	
Maintenance - Plant & Equipment	4,428	3,470	16%	

Insurance	0	14,882	-100%	\$6,814 FY 21/22 insurance paid in FY 20/21
Legal Fees	0	800	-100%	
Registration, Licenses & Permits	887	556	60%	
Postage	40	0		
Printing & Stationery	932	1,616	-42%	
Rates - Council	1,256	2,187	-43%	
Security	705	382	85%	
Staff Training	0	91	-100%	
RSA Training	0	126	-100%	
Stamp Duty	0	636	-100%	
Subscriptions	349	17	2016%	
Superannuation	5,046	4,249	19%	
Supplies - Bar & Kitchen	438	1,389	-68%	
Telephone	1,336	2,128	-37%	
Wages	52,187	50,134	4%	
Work Cover	298	598	-50%	
Water	238	0		
Vehicle Registration/Insurance	0	208	-100%	
Sound & Lighting	5,679	0		Covered by a grant from Live Music Aust.
<b>Total Expenses</b>	<b>160,840</b>	<b>130,924</b>	<b>23%</b>	
<b>Operating Profit</b>	<b>-31,665</b>	<b>36,212</b>	<b>-187%</b>	
<b>Other Income</b>				
Donations	1,199	79,151	-98%	Donation in FY 20/21 was to buy the clubhouse
Grants	21,223	1,000	2022%	Grants from NSW Gov't & Live Music Aust
Return & Earn	2,709	1,382	96%	
Raffles	1,693	1,167	45%	
Job Keeper	0	3,000	-100%	
Sale of Plant & Equipment	9,091	0		Sold two old mowers
	<b>35,915</b>	<b>85,700</b>	<b>-58%</b>	
<b>Other Expenses</b>				
Other Expenses	1358	1,971	-31%	
Donations	500	0		
	<b>1,858</b>	<b>1,971</b>	<b>-6%</b>	
<b>Net Profit</b>	<b>2,395</b>	<b>119,941</b>	<b>-98%</b>	



# Balance Sheet

## Balance Sheet

	FY 21/22	FY 20/21	Change %	Notes
<b>Assets</b>				
Cheque Account	69,703	65,503	6%	
Debit Card Account	2,818	2,027	28%	
Inventory	5,177	6,244	-100%	
Cash on Hand	476	476	0%	
Clubhouse & Land	150,000	150,000	0%	No depreciation taken into P&L
Plant & Equipment	60,410	60,455	0%	Sale of old fairway mower & purchase of whipper snipper
<b>Total Assets</b>	<b>288,584</b>	<b>284,704</b>	<b>1%</b>	
<b>Liabilities</b>				
Trade Creditors	2501	1,087	57%	
Provision for Holiday Pay	6100	6,930	-14%	
Superannuation Payable	2262	1,550	31%	
PAYG Withholding Linked	3080	1,440	213%	
GST Liability	877	2,318	-164%	
<b>Total Liabilities</b>	<b>14,820</b>	<b>13,325</b>	<b>10%</b>	
<b>Net Assets</b>	<b>273,775</b>	<b>271,380</b>	<b>1%</b>	
<b>Equity</b>				
Issued Shares	70	70	0%	
Proceeds of de-amalgamation	157,701	157,701	0%	
Retained Earnings	113,609	-6,333		
Current Year Earnings	2,395	119,942		
<b>Total Equity</b>	<b>273,775</b>	<b>271,380</b>	<b>0.90%</b>	

# Plan FY22/23

## FY22/23 - Budget

### Dorrigo Golf Club Pty Ltd

### Financial Year 22-23

#### P&L

	Total	Assumptions
<b>Income</b>		
Liquor Sales	73,350	30% up vs FY 21/22 (80% of FY20/21)
Food Sales	23,741	12% up vs FY 21/22 (80% of FY20/21)
Green Fees Competition	31,440	10% up vs FY 21/22 (73% of FY 20/21)
Green Fees Social	19,200	
Cart Hire	16,200	
Membership	19,000	Assume 5% increase in fees
Sponsorship	3,960	
Affiliation Fees	3,800	
Golf Merchandise	960	
Social Events	9,060	
<b>Total Income</b>	<b>200,711</b>	
<b>Cost Of Sales</b>		
Liquor Purchases	26,532	
Food Purchases - GST	2,288	
Food Purchases - GST Free	12,602	
Social Events	7,790	
Golf Merchandise	3,300	
Opening Stock	5,177	
Closing Stock	-5,200	
Opening Cash On Hand	500	
Closing Cash on Hand	500	
<b>Total Cost Of Sales</b>	<b>53,489</b>	
<b>Gross profit</b>	<b>147,222</b>	
<b>Expenses</b>		
Accounting	3,682	
Advertising & Marketing	839	
Affiliation Fees	4,444	
Bank Fees	1,268	
Cleaning	240	
Cart Maintenance	4,125	
Competition prizes	1,680	

Computer Expenses	840	
Clubhouse Upgrade	5,934	
		Assume 30% increase. Overall increase reduced by only having 1 fridge in the storeroom operational
Electricity	4,000	
Fire Extinguisher Maintenance	300	
		Assumes 1200lt/mth diesel @ \$2.20/lt & 800lt/mth ULP \$1.80/lt
Fuel and Oil	8,194	
Gas Expenses	75	
Maintenance - Course	9,575	Assumes 5% increase over FY21/22
Maintenance - Clubhouse	825	
Insurance	7,314	
Registration, Licenses & Permits	884	
Postage	40	
Printing & Stationery	1,013	
Rates - Council	1,830	
Security	350	
		Cost of Luke's TAFE course & accommodation
Staff Training	1,800	
Subscriptions	349	
Superannuation SGL	5,462	
Supplies - Bar & Kitchen	563	
Telephone	1,929	
		Assume 20% increase to cover cost of admin person 7hrs/week
Wages	61,149	
Waste Removal	276	
Work Cover	298	
Water Expenses	238	
Vehicle Registration/Insurance	179	
Maintenance - Plant & Equipment	3,991	
<b>Total Expenses</b>	<b>133,759</b>	
<b>Operating profit</b>	<b>13,463</b>	
<b>Other Income</b>		
Raffles	1,186	
Grants	2,139	
Return & Earn	2,050	
<b>Total Other Income</b>	<b>5,375</b>	
<b>Other Expenses</b>		
Other Expenses	0	
<b>Total Other Expenses</b>	<b>0</b>	
<b>Net profit</b>	<b>18,838</b>	

# Basis of Preparation

## **Dorrigo Golf Club Pty Ltd**

**ABN: 60 632 449 293**

### **Note to the financial statements**

**For the year ended 30 June 2022**

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The financial statements have been prepared using the Club's MYOB Accounting System.

The financial statements will be reviewed by HQB Accounting & Auditing, who were appointed as the Club's accountants and advisors in June 2021.

The Board determined not to perform an independent audit due to the \$8,000+ cost involved. There is no legal requirement to do an audit.

The financial statements are a special purpose financial report prepared for use by the Club.

The Board determined that Dorriggo Golf Club Pty Ltd is a non-reporting entity because there are no users dependent on general purpose financial statements.

The statements are prepared on an accruals basis. They are based on historical costs and do not take into account changing money values or, except where specifically stated, current valuation of non-current assets, financial assets and financial liabilities.

No Australian Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been specifically applied, however may guide the content of the statements.



# Director's Declaration

## **Dorrigo Golf Club Pty Ltd**

**For the year ended 30 June 2022**

The directors of Dorriggo Golf Club Pty Ltd (the "Club") declare that:

1. the company is not a reporting entity and that this special purpose financial report has been prepared in accordance with the accounting policies outlined in Note to the financial statements.
2. the financial statements and notes for the period ended 30 June 2022 are in accordance with the Corporations Act 2001 and give a true and fair view of the company's financial position as at 30 June 2022 and of its performance for the year ended on that date in accordance with the accounting policies described in Note to the financial statements.
3. there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.

On behalf of the Board of Directors:

Signed: Lesley Apps – President:



Signed Richard Harrison – Secretary/Treasurer:



Date 15/8/22